

# P\_SAPEA\_2023<sup>Q&As</sup>

SAP Certified Professional - SAP Enterprise Architect

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#### **QUESTION 1**

Which of the following roles are missing from Wanderlust\\'s current Enterprise Architecture practice structure? Note: There are 2 correct answers to this question.

- A. Data Architect
- B. Architecture Board
- C. Application Architect
- D. Business Architect

Correct Answer: AB

Wanderlust\\'s current Enterprise Architecture practice structure includes the following roles:

Business Architect: This role is responsible for understanding the business requirements and translating them into technical requirements. Application Architect: This role is responsible for designing and implementing applications that meet

the business requirements. Technical Architect: This role is responsible for designing and implementing the underlying infrastructure that supports the applications. However, the structure is missing the following roles:

Data Architect: This role is responsible for designing and managing the data architecture. This includes defining the data models, data warehouses, and data lakes.

Architecture Board: This role is responsible for overseeing the Enterprise Architecture practice and ensuring that it is aligned with the business goals. The Architecture Board is responsible for setting the overall direction of the Enterprise

Architecture practice and ensuring that it is aligned with the business goals. The Board also provides oversight and guidance to the other roles in the practice. The Data Architect is responsible for designing and managing the data

architecture. This includes defining the data models, data warehouses, and data lakes. The Data Architect also works with the Business Architect to ensure that the data architecture meets the business requirements.

The absence of these two roles in Wanderlust\\'s current Enterprise Architecture practice structure suggests that the practice is not fully mature. The addition of these roles would help to ensure that the practice is more effective and aligned

with the business goals.

## **QUESTION 2**

As the Chief Enterprise Architect of your company you have been asked by the CIO to apply agile principles instead of following the sequential phases of TOGAFS ADM. How do you respond?

A. The SAP EA Framework combines the sequential approach of the TOGAF? ADM with agile principles Agile principles are included and can be applied only to Application Architecture. Therefore, the SAP EA Framework is especially suitable for organizations that follow agile principles.

B. It is reasonable to apply an agile methodology for the most urgent tasks and switch to the process as guided by the SAP EA Framework later, as long as the fundamental IT architecture is not affected Collecting "low-hanging fruit, and

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realizing instant value before using the SAP EA Framework, and ensuring an overall successful transformation is possible.

C. It is essential to fully understand the business needs and to successfully review the business architecture with critical stakeholders before going to the next phase. In the implementation phase, agile approaches can naturally provide quick wins, constant progress, and the benefit of early validation. The phased approach, during architecture definition phases, avoids double work and will lead to overall better results.

D. The TOGAF?ADM already embraces agile principles within and across phases and generally follows a cyclic approach. The SAP EA Framework builds on that and is especially suitable for organizations that follow agile principles.

Correct Answer: D

The TOGAF?ADM is a cyclic process that allows for iteration and feedback within and across phases. It also supports the use of agile methods in the implementation phase, such as Scrum or Kanban. The SAP EA Framework is based on the TOGAF?ADM and extends it with SAP-specific content and best practices. Therefore, both frameworks are suitable for organizations that follow agile principles. Verified References: SAP Enterprise Architect | SAP Learning, SAP Certified Professional - SAP Enterprise Architect

#### **QUESTION 3**

Green Elk and Company is the world\\'s leading manufacturer of agricultural and forestry machinery. The former company slogan "Eik always runs has recently been changed to "Eik feeds the world" One of Green Elk\\'s strategic goals is to increase its revenue in the emerging markets of China, India, and other parts of Asia by 80 % within three years. This requires a new business model that caters to significantly smaller farms with limited budgets You are the Chief Enterprise Architect and the decision was taken to implement regional S/4HANA productive systems while ensuring a high degree of standardization. Which of the following implementation approach would you consider best in this case?

- A. Phased by Application
- B. Big Bang
- C. Small buck
- D. Phased by Company

Correct Answer: D

The best implementation approach for Green Elk and Company in this case is the phased by company approach. This approach involves implementing S/4HANA in one company or business unit at a time, while keeping the existing ERP

systems running for the rest of the organization. This approach has several advantages for Green Elk and Company, such as:

It allows them to focus on the specific requirements and challenges of each regional market, such as China, India, and other parts of Asia, and tailor the S/4HANA solution accordingly.

It reduces the risk and complexity of the implementation by limiting the scope and impact of each phase, and enabling faster testing and validation of the S/4HANA system.

It facilitates the adoption and change management of S/4HANA by providing a gradual and smooth transition for the users and stakeholders, and allowing them to learn from the experiences and best practices of each phase. It ensures a high

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degree of standardization across the organization by leveraging the SAP Activate methodology, which provides a common framework, tools, and accelerators for S/4HANA implementations.

The other options (A, B, C) are not the best implementation approaches for Green Elk and Company in this case, because they have some drawbacks, such as:

Phased by application: This approach involves implementing S/4HANA by functional area or module, such as finance, logistics, or human resources. This approach is not suitable for Green Elk and Company because it would create

inconsistencies and integration issues between the S/4HANA and ERP systems, and it would not address the specific needs and challenges of each regional market.

Big bang: This approach involves implementing S/4HANA for the entire organization at once, replacing all the existing ERP systems. This approach is not suitable for Green Elk and Company because it would entail a high risk and complexity of

the implementation, and it would require a massive effort and investment in terms of time, resources, and change management. Small buck: This approach involves implementing S/4HANA for a small subset of users or processes within a

company or business unit. This approach is not suitable for Green Elk and Company because it would limit the benefits and value of S/4HANA, and it would not support their strategic goal of increasing their revenue in the emerging markets. Verified References: SAP Activate Methodology, SAP S/4HANA Implementation Scenarios, SAP S/4HANA Deployment Options

#### **QUESTION 4**

As the Chief Enterprise Architect of Wanderlust GmbH, you know that there is very little process documentation available on online marketing processes within Wanderlust. You also know that SAP has a rich End-to-End (E2E) Business Processes content repository. To take advantage of that, you have engaged an SAP Enterprise Architect. The SAP Enterprise Architect is using SAP\\'s Business Process Model (BPM) and the Business Capability Model (BCM) while mapping processes to capabilities, how are the two models connected? Note: There are 2 correct answers to this question.

- A. Through the E2E Business Process of BPM, which is enabled by the Business Domain of BCM.
- B. Through the Business Process Module of BPM, which is directly linked to the Business Area of BCM.
- C. Through the Enterprise Domain, to which both the E2E Business Process of BPM and the Business Domain of BCM are assigned.
- D. Through the Business Activity of BPM, which is enabled by the Business Capability of BCM.

Correct Answer: AD

These options correctly link the E2E Business Process of BPM with the Business Domain of BCM and the Business Activity of BPM with the Business Capability of BCM, reflecting the connection between processes and capabilities in SAP\\'s framework.

#### **QUESTION 5**

Green Elk and Company is the world\\'s leading manufacturer of agricultural and forestry machinery. The former company slogan "Elk always runs has recently been changed to "Elk feeds the world" One of Green Elk\\'s strategic

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goals is to increase its revenue in the emerging markets of China, India, and other parts of Asia by 80 % within three years. This requires a new business model that caters to significantly smaller farms with limited budgets. You are the Chief Enterprise Architect and the CIO asked you to conduct interviews with the key stakeholders of Green Elk to assess the business strategy. You are planning to interview the owner of the business unit of finished goods. Which of the following sets of questions would you ask?

Which technological concepts are necessary - what kind of technologies are available?

What should a suitable (partner) organization look like to ensure the achievement of strategic goals?

What risks must Green Elk consider?

How can Green Elk address them at a strategic level?

What are the transformation drivers and what impact will they have on the business model?

What are the business options for the future and what does the vision for the future business model look like?

What risks must Green Elk consider?

How can Green Elk address them at a strategic level?

How is the value chain transformed?

Which parts of the value chain must be optimized?

What is the competitive advantage and what are the value potentials that can be realized through the transformation?

Which business capabilities will be required or need to mature to support future business models?

Which technological concepts are necessary - what kind of technologies are available?

What does your hyperscaler strategy look like and why is it set up this way?

What risks must Green Elk consider?

How can Green Elk address them at a strategic level?

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Which technological concepts are necessary- what kind of technologies are available?

What should a <u>sultable</u> (partner) organization look like to ensure the achievement of strategic goals What risks must Green Elk consider? How can Green Elk address them at a strategic level?

What are the transformation drivers and what impact will they have on the business model?

What are the business options for the future and what does the vision for the future business model look like?

What risks must Green Elk consider? How can Green Elk address them at a strategic level?

How is the value chain transformed? Which parts of the value chain must be optimized?

What is the competitive advantage and what are the value potentials that can be realized through the transformation? Which business capabilities will be required or need to mature to support future business models?

Which technological concepts are necessary- what kind of technologies are available? What does your hyperscaler strategy look like and why is it set up this way?

What risks must Green Elk consider? How can Green Elk address them at a strategic level?

A. Which technological concepts are necessary- what kind of technologies are available? What should a sultable (partner) organization look like to ensure the achievement of strategic goals What risks must Green Elk consider? How can Green Elk address them at a strategic level?

- B. What are the transformation drivers and what impact will they have on the business model? What are the business options for the future and what does the vision for the future business model look like? What risks must Green Elk consider? How can Green Elk address them at a strategic level?
- C. How is the value chain transformed? Which parts of the value chain must be optimized? What is the competitive advantage and what are the value potentials that can be realized through the transformation? Which business capabilities will be required or need to mature to support future business models?
- D. Which technological concepts are necessary- what kind of technologies are available? What does your hyperscaler strategy look like and why is it set up this way? What risks must Green Elk consider? How can Green Elk address them at a strategic level?

Correct Answer: C

The questions in option C focus on understanding the transformation of the value chain, identifying areas for optimization, assessing competitive advantages, and determining the necessary business capabilities to support future models. These aspects are crucial for a company looking to adapt its business model for smaller farms in emerging markets.

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