



# OGB-001<sup>Q&As</sup>

TOGAF Business Architecture Part 1

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**QUESTION 1**

Complete the sentence. A business capability is \_\_\_\_\_.

- A. an ability that a business possesses to achieve a specific outcome
- B. a description of the architectural approach to realize a particular business solution
- C. a representation of an end-to-end collection of business activities
- D. a qualitative statement of intent that should be met by the business architecture

Correct Answer: A

Explanation: This answer is based on the definition of a business capability as "an ability that a business possesses to achieve a specific outcome" 1. A business capability is an elemental building block of what a business does or can do 3. It is an abstraction of the underlying functionality and flows expressed as a noun form 3. A business capability is not a description of the architectural approach, a representation of the end-to-end activities, or a qualitative statement of intent, which are different concepts in business analysis or architecture.

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**QUESTION 2**

Which Input to Phase B is a document that may form the basis of a contractual agreement between the supplier and consumer of the architecture services?

- A. Architecture Vision
- B. Business principles, goals, and drivers
- C. Statement of Architecture Work
- D. Architecture Road map

Correct Answer: C

Explanation: This answer is based on the definition of Statement of Architecture Work in the TOGAF Standard, Version 9.2 - Phase A: Architecture Vision 3, which states that "The Statement of Architecture Work is a document that may form the basis of a contractual agreement between the supplier and consumer of architecture services. It defines what will be delivered by an architecture project, how it will be delivered, when it will be delivered, and how much it will cost." The Statement of Architecture Work is an input to Phase B, as it provides the scope, approach, constraints, assumptions, risks, and deliverables of the architecture project. The other options are not correct, as they are not documents that may form the basis of a contractual agreement between the supplier and consumer of architecture services.

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**QUESTION 3**

Which of the following best describes a TOGAF Business Scenario?

- A. A technique for constructing business models in a form enabling reasoning, insight, and clarity.
- B. A method for ensuring that the business processes deliver the required outcomes.



- C. A complete description of a business problem in both business and architectural terms.
- D. A specification of the conventions for a particular kind of business architecture view.

Correct Answer: C

Explanation: This answer is based on the definition of a TOGAF Business Scenario as "a technique for articulating, developing, and validating the requirements of the business" 1. A TOGAF Business Scenario is a complete description of a business problem in both business and architectural terms, which enables individual requirements to be viewed in relation to one another in the context of the overall problem. A TOGAF Business Scenario consists of six elements: business environment, actors, roles, business process, desired outcome, and quality attributes. The other options are not correct, as they do not describe a TOGAF Business Scenario.

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#### QUESTION 4

Which of the following best describes a benefit of business models?

- A. They can be used to resolve conflict amongst different stakeholders.
- B. They can improve communication among business executives.
- C. They can be used to calculate detailed cost estimates.
- D. They have a consistent format that can be easily understood.

Correct Answer: B

Explanation: This answer is based on the benefit of business models as communication tools, as stated in the article "Business Models - Example, Types, Importance and Advantages" 2. According to this article, "Advantages of Business Models. A good business model gives the company a competitive edge in the industry. A strong business model provides the company good reputation in the market place encouraging investors to remain invested in the company." One of the ways that a good business model can achieve these advantages is by improving communication among business executives, as well as with other stakeholders such as customers, suppliers, and investors. A clear and concise business model can help convey the value proposition, target market, revenue streams, and cost structure of the business in an effective way. The other options are not as accurate or relevant as benefits of business models.

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#### QUESTION 5

Which of the following is a benefit of Value Stream Mapping?

- A. It helps to identify value duplication and redundancy across the enterprise.
- B. It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.
- C. It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- D. It highlights the value of individual work packages needed to develop the business architecture.

Correct Answer: B

Explanation: This answer is based on the definition and purpose of value stream mapping as "a technique for modeling,



measuring, and analyzing the flow of value from the provider to the consumer through a value stream". Value stream mapping helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders, as it shows how value is generated and delivered by the organization's processes, activities, resources, and capabilities. It also helps to identify the sources of waste, inefficiency, and variation in the value delivery process. The other options are not correct, as they are not benefits of value stream mapping.

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