



OGB-001^{Q&As}

TOGAF Business Architecture Part 1

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**QUESTION 1**

Which of the following best describes what a business model is?

- A. The rationale for how an organization, creates, deliveries and captures value.
- B. The description of the structure and interaction of applications that provide Key business functions.
- C. The representation of business assets in use, or planned by the enterprise.
- D. A maturity model for IT process management, continuous improvement and best practices.

Correct Answer: A

Explanation: A business model is a plan that describes how a business intends to make money by providing value to its customers or clients. It defines the value proposition, the target market, the revenue streams, and the cost structure of the business. According to Investopedia 1, a business model is "a company's plan for making a profit. It identifies the products or services the business plans to sell, its identified target market, and any anticipated expenses"

QUESTION 2

In TOGAF ADM Phase B does the detailed assessment of business capability gaps occur?

- A. Preliminary Phase
- B. Phase A
- C. Phase C
- D. Phase B

Correct Answer: D

Explanation: This answer is based on the TOGAF Standard, Version 9.2 - Phase A:

Architecture Vision 3, which states that "The detailed assessment of business capability gaps belongs in Phase B as a core aspect of the Business Architecture, where the architect can help the enterprise understand gaps throughout the

business, of many types, that need to be addressed in later phases of the architecture." Therefore, Phase B is where the detailed assessment of business capability gaps occurs. The other phases are not correct for this purpose.

QUESTION 3

Which of the following best describes the relationship between business models and business architecture?

- A. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- B. Business model development is a prerequisite for a Business Architecture development
- C. Business models are useful for impact analysis; however Business Architecture is needed for scenario analysis.



D. Business Architecture articulates the different perspectives and impacts o\\' the business model

Correct Answer: D

Explanation: Business Architecture is a discipline that helps to design, analyze, and optimize the business model of an organization. It provides a holistic and shared understanding of the business strategy, capabilities, processes, information, and stakeholders. According to The Open Group 2, Business Architecture "describes how the enterprise needs to operate to achieve the business goals, and respond to the strategic drivers set out in the Architecture Vision". Business Architecture also helps to assess the alignment and impact of the business model on different aspects of the organization, such as its infrastructure, customers, and finances

QUESTION 4

Which of the following is the element of a value stream stage mat describes the end state condition denoting the completion of the value stream stage?

- A. Exit criteria
- B. Target stale
- C. End point
- D. Completion stage

Correct Answer: A

Explanation: This answer is based on the definition of exit criteria in the TOGAF Series Guide: Value Streams 2, which states that "Exit criteria are a set of conditions that must be met before proceeding to the next stage in a value stream. They are used to ensure that the value stream stage has been completed successfully and that the required outputs have been produced." Exit criteria describe the end state condition that denotes the completion of a value stream stage, as they indicate that the stage has achieved its objectives and can move on to the next stage. The other options are not correct, as they do not describe the element of a value stream stage that denotes its completion.

QUESTION 5

Which input to Phase A provides context for the architecture work by describing the needs and ways of working of the enterprise?

- A. Business principles, goals, and drivers
- B. Architecture Vision
- C. Architecture Roadmap
- D. Architecture Principles

Correct Answer: A

Explanation: This answer is based on the TOGAF Standard, Version 9.2 - Phase A: Architecture Vision 1, which states that "Business principles, business goals, and strategic drivers of the organization are already defined elsewhere in the enterprise. If so, the activity in Phase A is involved with ensuring that existing definitions are current, and clarifying any areas of ambiguity. Otherwise, it involves defining these essential items from scratch." Business principles, goals, and drivers provide context for the architecture work by describing the needs and ways of working of the enterprise. They



define the desired outcomes, the guiding values, and the strategic direction of the enterprise. They also help to align the architecture work with the business strategy and objectives. The other options are not correct, as they do not provide context for the architecture work in Phase A.

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