OGB-001[Q&As]

TOGAF Business Architecture Part 1

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QUESTION 1

Consider the following table of techniques used w decompose a business architecture: What is the technique marked W?

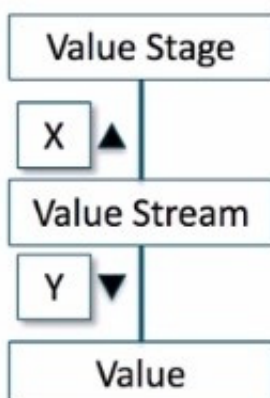| Technique	Description
W	Identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders
X	The breakdown of business-level functions across actors and organizations allows the actors in a function to be identified and permits a breakdown into services supporting/delivering that functional capability
Y	The breakdown of activities that an organization performs to create the value being exchanged with stakeholders
Z	A representation of the organizational structure of the business, depicting business units, the decomposition of those units into lower-level functions, and organizational relationships

A. Value Stream Mapping

B. Organization Mapping

C. Process Modeling

D. Business Capability Mapping

Correct Answer: D

Explanation: This answer is based on the definition of business capability mapping as "a technique for the representation of an organization\\'s business anchor model, independent of the organization\\'s structure, processes, people, or domains" . Business capability mapping identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders. The other options are not correct, as they do not match the description of the technique marked W.

QUESTION 2

Consider the following extract of a model showing relationships between Business Architecture concepts:
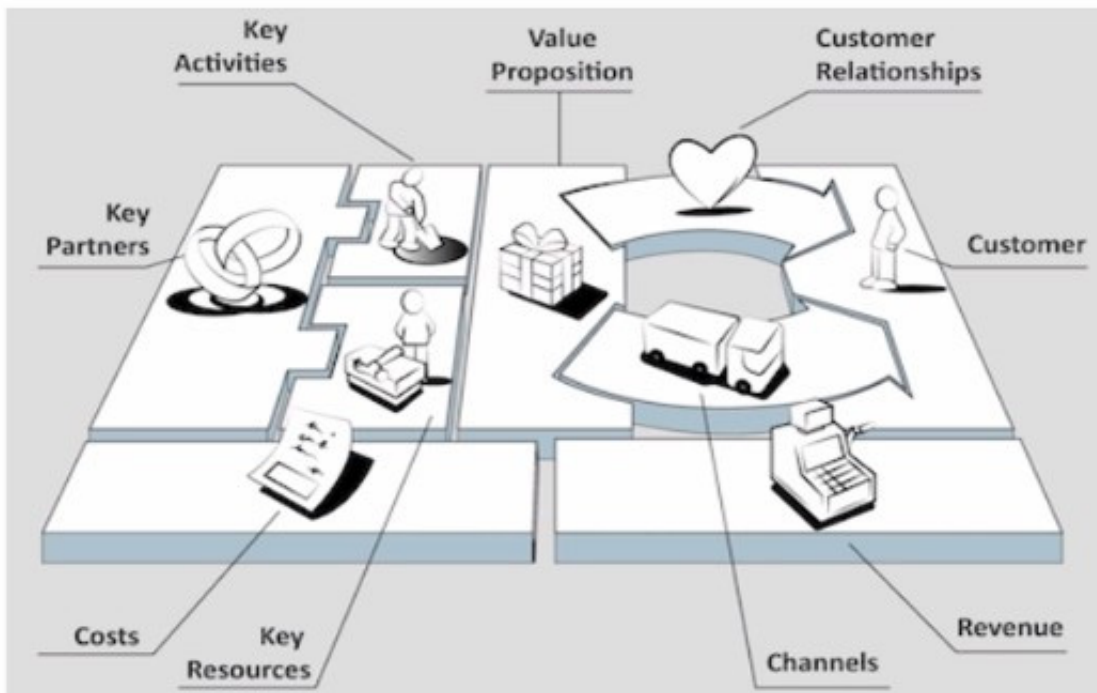
What is the relationship labeled Y?

A. Consists of

B. Receives

C. Enables

D. Creates

Correct Answer: C

Explanation: This answer is based on the definition of the enables relationship in the ArchiMate 3.1 Specification 1, which states that "An enabling relationship describes how an element (e.g., a node, device, or system software) enables another element (e.g., a business process, service, or function) to function." In this case, the value stream stage enables the business capability to function, as it provides the necessary inputs, outputs, and resources for the capability to deliver value. The other options are not correct, as they do not describe the relationship between a value stream stage and a business capability.

QUESTION 3

Consider the following representation of a business model:

Which of the following business models is This an example of?

A. The Business Model Canvas

B. The Four Box Framework

C. The Business Model Cube

D. The Business Model Innovation factory

Correct Answer: A

Explanation: The Business Model Canvas is a strategic management tool that allows to visualize and document the key elements of a business model on a single page. It consists of nine building blocks: customer segments, value propositions, channels, customer relationships, revenue streams, key resources, key activities, key partnerships, and cost structure. According to Wikipedia 3, The Business Model Canvas "offers a visual chart with elements describing a firm\'s or product\'s value proposition , 4 infrastructure, customers, and finances, 1 assisting businesses to align their activities by illustrating potential trade- offs." The image provided by the user is an example of a Business Model Canvas with icons representing each building block.

QUESTION 4

Which of the following best describes a benefit of business models?

A. They can be used to resolve conflict amongst different stakeholders.

B. They can improve communication among business executives.

C. They can be used to calculate detailed cost estimates.

D. They have a consistent format that can be easily understood.

Correct Answer: B

Explanation: This answer is based on the benefit of business models as communication tools, as stated in the article "Business Models - Example, Types, Importance and Advantages" 2. According to this article, "Advantages of Business Models. A good business model gives the company a competitive edge in the industry. A strong business model provides the company good reputation in the market place encouraging investors to remain invested in the company." One of the ways that a good business model can achieve these advantages is by improving communication among business executives, as well as with other stakeholders such as customers, suppliers, and investors. A clear and concise business model can help convey the value proposition, target market, revenue streams, and cost structure of the business in an effective way. The other options are not as accurate or relevant as benefits of business models.

QUESTION 5

In which pan of a business scenario are business capabilities and value streams modelled?

A. When identifying and documenting desired outcomes

B. When identifying the business and technology environment

C. When identifying the human actors

D. When identifying, documenting and ranking the problem

Correct Answer: B

Explanation: This answer is based on the TOGAF Standard, Version 9.2 - Business Scenarios , which states that "The business and technology environment is a description of the current situation in terms of business processes (including business capabilities), people (including skills), information (including data), applications (including software), infrastructure (including hardware), and governance (including standards)." Business capabilities and value streams are

modeled when identifying the business and technology environment, as they provide a high-level view of what the business does or can do, and how it delivers value to its stakeholders. The other options are not correct, as they are not parts of a business scenario where business capabilities and value streams are modeled.

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