



OGB-001^{Q&As}

TOGAF Business Architecture Part 1

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QUESTION 1

Which of the following is the element of a value stream stage mat describes the end state condition denoting the completion of the value stream stage?

- A. Exit criteria
- B. Target stale
- C. End point
- D. Completion stage

Correct Answer: A

Explanation: This answer is based on the definition of exit criteria in the TOGAF Series Guide: Value Streams 2, which states that "Exit criteria are a set of conditions that must be met before proceeding to the next stage in a value stream. They are used to ensure that the value stream stage has been completed successfully and that the required outputs have been produced." Exit criteria describe the end state condition that denotes the completion of a value stream stage, as they indicate that the stage has achieved its objectives and can move on to the next stage. The other options are not correct, as they do not describe the element of a value stream stage that denotes its completion.

QUESTION 2

Consider the following Business Capability Example: Which of the following are A and C?

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	User: Recruiter A Stakeholders: Manager, Candidate Employee
	B Evaluate New Hire Requisitions; Recruit/Source Candidates; Screen and Select Candidates; Hire Candidate
	C Candidate/Applicant Details; Position Descriptions; Recruitment Agency Data; Industry Standard Role Definitions
	D Recruitment Management Application; HR Application; Social Media Application

- A. Actors, Actions.
- B. Organization, Data.
- C. Who, What.
- D. Roles, Information

Correct Answer: D

Explanation: This answer is based on the definition and components of a business capability as "an ability that a business possesses to achieve a specific outcome" . A business capability consists of four components: who, what,



where, and how. Who refers to the roles or actors that perform or enable the capability. What refers to the functions or activities that constitute the capability. Where refers to the locations or channels where the capability is executed or delivered. How refers to the processes or methods that govern the capability. In the image provided by the user, A and C are examples of who and what components, respectively. Therefore, A and C are roles and information, which are two types of who and what components.

QUESTION 3

Complete the sentence. An information map is a _____.

- A. target description of information assets needed to support the business
- B. collection of Information concepts and their relationships to one another
- C. description of the Business units that use capacities and participate in value streams
- D. representation of where the business information is held within the enterprise

Correct Answer: B

Explanation: This answer is based on the definition of an information map as "a visualization tool and can show either the index of information that is available or required and where it can be found, or the flow of information and will comprise information elements and the relation between them" 1. An information map is a way to represent the business vocabulary and the associations among different information concepts. It is not a target description of information assets, a description of the business units, or a representation of where the business information is held, which are different aspects of information management.

QUESTION 4

Consider the following business capability model. there cells of a model are given different colors to represent desired maturity levels (Green (G)- level achieved, yellow (Y) =one level away, red (R) -two more more levels away, purple (P) =missing capability):

Strategic	Business Planning G	Market Planning R	Partner Management Y
	Capital Management G	Policy Management G	Government Relations Management R
Core	Account Management G	Product Management G	Distribution Management G
	Customer Management Y	Channel Management G	Agent Management P
Supporting	Financial Management G	HR Management R	Procurement Management G
	Information Management G	Training Management Y	Operations Management G

Which of the following best describes what this model shows?

- A. Policy Management, Government Relations Management, and HR Management need immediate attention. Partner Management, Account Management, and Training Management have issues but are of tower priority. Agent Management is o now business capability that Goes not exist.



B. Market Planning, Government Relations Management and HR Management need immediate attention. Partner Management, Customer Management, and Training Management have issues but are of lower priority. Agent Management is a new business capability that does not exist.

C. Customer Management, Training Management and Partner Management need immediate attention. Market Planning, HR Management and Government Relations Management need attention. Agent Management exists as a new Core capability but has not yet been assessed.

D. The Strategic capabilities need more attention in three areas Market Planning, Government Relations Management, and Partner Management. Agent Management is missing as a Core capability. Training Management needs the most attention as a Supporting Capability.

Correct Answer: C

Explanation: This answer is based on the color-coding of the business capability model, which indicates the desired maturity levels of each capability. Red cells mean that the capability is two or more levels away from the desired maturity level, yellow cells mean that the capability is one level away, green cells mean that the capability has achieved the desired maturity level, and purple cells mean that the capability is missing or not defined. According to this logic, the capabilities that need immediate attention are those that are red, which are Customer Management, Training Management and Partner Management. The capabilities that need attention are those that are yellow, which are Market Planning, HR Management and Government Relations Management. The capability that is missing as a Core capability is Agent Management, which is purple. The rest of the capabilities are green, which means they have reached the desired maturity level.

QUESTION 5

Which of the following is considered a guiding principle when creating value streams?

- A. Identify the top-level value streams from components of capabilities
- B. Create an initial set of value streams that map one-to-one to existing capabilities.
- C. Avoid going down to operational levels of detail
- D. Start with internal value streams within the organization

Correct Answer: C

Explanation: This answer is based on the TOGAF Series Guide: Value Streams 2, which states that "A guiding principle when creating value streams is to avoid going down to operational levels of detail. The purpose of a value stream is to provide a high-level view of how value is created and delivered by an enterprise." Going down to operational levels of detail can make the value stream too complex and difficult to understand and communicate. It can also obscure the strategic focus and direction of the value stream. The other options are not correct, as they are not guiding principles when creating value streams.