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QUESTION 1

Which of the following is NOT a tool or technique used to perform scope planning?

- A. Benefit cost analysis.
- B. Schedule performance indexing.
- C. Expert Judgment.
- D. Alternatives identification.

Correct Answer: B

QUESTION 2

Which letter of the alphabet best approximates the graphical shape of a project's cumulative cost baseline, or budgeted cost of work scheduled?

- A. C.
- B. B.
- C. S.
- D. W.

Correct Answer: C

QUESTION 3

If after calculating a schedule an activity exhibits negative total float, which of the following is certain? The activity

- A. Is a milestone.
- B. It is on the critical path.
- C. Was completed in the past.
- D. Has yet to be completed.

Correct Answer: D

QUESTION 4

When reconstructing a CPM schedule electronically from a hardcopy, which of the following is NOT required to determine the critical path?

- A. Detailed listing of working days for each calendar used



- B. Predecessor and successor listing with logic type and lag duration, preferably sorted by activity ID
- C. Assigned party responsibility for each work task
- D. Tabular listing of activities showing duration, calendar ID, early and late dates

Correct Answer: C

QUESTION 5

Which of the following project planning situations is the most frequent contributor to cost overruns?

- A. lack of detailed planning for operational start-up
- B. Insufficient planning for change management
- C. Inappropriate definition of work breakdown structure
- D. Inadequate definition of scope at the estimate (budget) stage

Correct Answer: D

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